APPENDIX 2

Contents

Executive Summary	3
Part 1 - Introduction	4
Objectives	4
Summary of deliverables	6
Transport overview	7
Domestic energy overview	8
Mapping for nature recovery	9
Part 2 - Climate change actions	11
Action 01 March 2022 Transport emissions Uttlesford's own vehicles	11
Action 03 March 2022 Governance Climate change project management	11
Action 04 March 2022 Industry and commerce District-wide decarbonisation	12
Action 05 March 2022 Transport emissions Active travel	12
Action 06 March 2022 Transport emissions EV charging	12
Action 07 March 2022 Transport emissions Pollution awareness	13
Action 08 March 2022 Governance Procurement	13
Action 09 March 2022 Governance UDC energy use	13
Action 10 March 2022 Governance District and parish resilience plans	14
Action 11 March 2022 LULUCF Biodiversity mapping	14
Action 12 March 2022 Waste and recycling	15
Action 13 December 2022 Transport emissions Uttlesford's business travel	15
Action 14 December 2022 Transport emissions Active travel	16
Action 15 December 2022 Transport emissions Active travel	17
Action 16 December 2022 Transport emissions EVs	18
Action 17 December 2022 Transport emissions EV charging	18
Action 18 December 2022 Domestic energy Private housing	19
Action 19 December 2022 Domestic energy New build	19
Action 20 December 2022 Industry and commerce District-wide decarbonisation	20
Action 21 December 2022 LULUCF Biodiversity Net Gain (BNG)	20
Action 22 December 2022 Waste and recycling	21
Action 23 December 2022 Waste and recycling	21
Action 24 December 2022 Waste and recycling	22
Action 25 December 2022 Waste and recycling	22
Action 26 2023 Domestic energy Uttlesford's own housing	23
Action 27 2025 Transport emissions Norse's vehicles	23
Action 28 Ongoing Transport emissions Public transport	
Action 29 Ongoing Transport emissions Active travel	24

Actions are tabled from page 11 onwards as:

In house projects:



Partnership projects:



APPENDIX 2

Executive Summary

The Climate Change Action Plan is a critical document providing the first level of detail on how the Council will deliver the commitments we made in declaring a climate and ecological emergency and through the Climate Change Strategy.

It is intended to be a live and evolving document that will be used to track and measure progress against the actions contained within. In many cases projects will require further development and assessment to ensure that they will deliver meaningful and measurable contributions to our overall aim of achieving net-zero carbon status by 2030. We are focussing on a strategy of actively exploring ways to reduce carbon emissions rather than exploring creative ways to offset without making any significant changes to the way we operate our own services. We aim to set an example of best practice to help positively influence our community.

As a local authority we have at least three climate challenges :-

- To take control of and reduce our own emissions;
- To provide leadership partnering, persuading and influencing our communities, partners and Government to do things differently;
- To improve and protect biodiversity.

To that end we monitor two sets of Government published data at local authority level. One set shows all carbon emissions and the other shows only those within the scope of local authorities' ability to make a difference.

The two highest emitting sectors (in both data sets) are transport and domestic energy. This document focuses on mitigating UDC's own emissions, as measured in house and on mitigation of the latter of the government's data set's emissions.

Biodiversity is included as a critical element of adaptation to climate change.

The actions in this action plan aim to:

- achieve net-zero carbon status in Council operations by 2030;
- influence and aide reduction to net zero of the district's entire CO2 output;
- protecting and enhance biodiversity in the district.

The actions with in the plan are almost all large scale projects. Some are yet to be fully explored and defined.

They are set out in the order of the first milestones for each and recognising the two roles of the Council are defined as In-House or Partnership projects.

Part 1 - Introduction

Objectives

Mitigating and adapting to climate change is a relatively new discipline for local Government and both national and local government have a lot of catching up to do to 'get ahead of the curve'. As long ago as 1896 scientists were talking about the greenhouse effect of carbon dioxide, but the regulatory systems to deal with the issues are taking generations to put into place.

As a nation we have an overriding requirement to reduce CO2 output. At the same time we need to improve our ability to withstand and adapt to those aspects of climate change that will inevitably occur.

The headline topic is carbon reduction but climate change is inextricably linked to our natural environment. We therefore have a parallel task to protect and enhance biodiversity and to allow ecosystems to work as they should.

The Government's Committee on Climate Change reported in 2020 that just 2% of UK CO2 emissions are directly attributable to local authorities; but that 30% of the nation's emissions are under the influence of local authorities. Roughly a third of the nation's emissions load therefore can be tackled at a local level.

While Uttlesford District Council (UDC) may not be required to take responsibility for emissions beyond the council's own control, this action plan reflects how we are embracing our wider leadership, partnership and enabling role. We have identified those areas within our direct control and responsibility, and those where we can play our part through persuasion, enablement and community leadership, with the aims of:

- achieving net-zero carbon status in council operations by 2030;
- influencing and aiding reduction to net zero of the district's entire CO2 output;
 - protecting and enhancing biodiversity in the district.

Our Action Plan has 37 components. These are laid out in Part 2. Turning each action point (or 'project') into a worked-up plan and actually delivering is a considerable task. This therefore is **PHASE 1** of the Action Plan. Some of the action points require a business plan and must go through the council's governance process for prioritisation and approval. Where this is indicated, the business plan will be a triple bottom line business case, in which the financial, environmental and social impacts of the action will be set out for consideration in phase 2, scheduled for March 2022.

14 actions to reduce CO2 in our own operations

•
21 to enable wider community CO2 reductions

•
District-wide biodiversity initiatives & partnerships

About Offsetting: The CCAP aims first and foremost to <u>reduce emissions</u>, by avoidance of use of emitting technologies, and where possible replacing them with lower emitting technologies. It is also possible to <u>remove emissions</u> (usually via sequestration) through offsetting. Offsetting is acceptable as a measure of last resort as part of a phased plan for reaching net zero and finally to counterbalance the final unavoidable emissions. Offsetting via an accredited provider will be used on our journey to net zero.

Summary of deliverables

This document is Phase 1 of the action plan and identifies priority areas of activity for detailed evaluation and, where appropriate, the creation of a business plan for each action. These priority areas are:

Reduction of emissions via direct action

UDC transport fleet; EV charging points; energy use of UDC properties; carbon impact of waste and recycling; business travel

Reduction of emissions via enablement and partnership

Domestic energy; District-wide decarbonisation opportunities; planning for active travel; actions within the local plan

Climate change resilience

District and parish resilience plans (heatwaves, floods, drought)

Biodiversity

Mapping for nature recovery

Delivery

- There are 11 actions keyed for delivery in **March 2022** = **Phase 2** of the Action Plan;
- a further 13 action points are keyed for delivery by **December 2022 = Phase 3.**
- and 10 action points that fall in 2023, 2025 or are ongoing.
- Three action points (2, 36 & 37) are keyed as completed.

Measurement

Each action brought forward will be supported by a measurable objective and as each action is implemented so it will become a separately reported project against Key Performance Indicators. **The list of action points provides expectations for each action in outline only at the stage.**

ABOUT TIMELINES: Medium and long term objectives may have their timescale changed i.e. a long term objective becomes more immediately realisable as a result of accelerated technology or new sources of funding; or something keyed for medium term delivery is no longer cost efficient or overtaken by

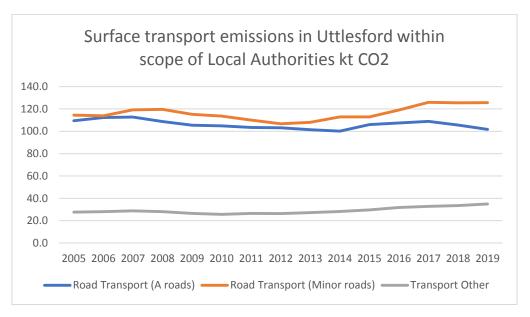
APPENDIX 2

improvements in other areas. The list of medium and long term tasks should therefore be considered 'dynamic' and subject to change.

Transport overview

Transport is the single highest category of CO2e emissions (carbon dioxide equivalent, a term for describing different greenhouse gases in a common unit).

This graph shows the carbon emissions within Uttlesford since 2005 which are within scope of local authorities. This excludes the M11.



Transport on A roads and minor roads has been similar for emissions in the past, but emissions from transport on minor roads are now increasing.

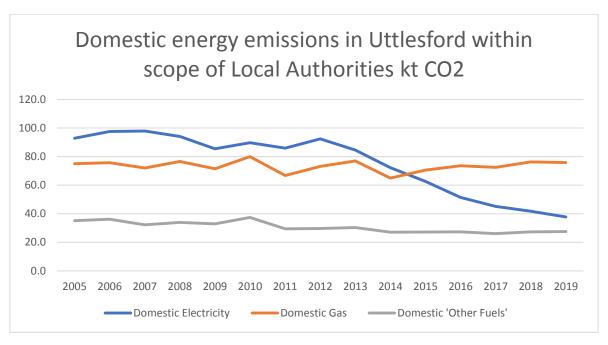
Although combustion engines have generally become more efficient since 2005, this has not translated into reduced emissions overall for 2 reasons: there are more vehicles on the road and the increasing consumer preference for larger, heavier vehicles.

UDC has both direct and indirect scope for reducing surface transport emissions in Uttlesford. We can control emissions from our own transport activities. These emissions can be measured, and corporate strategies can be put in place for their reduction.

While we are not responsible for district-wide surface transport emissions we have a part to play in helping local businesses and residents to reduce their emissions. We will work in partnership with other organisations to reduce existing emissions, for instance by working with ECC – the highways authority - on active travel measures to encourage reduced use of private cars.

We will also play our part in installing EV charging points to help remove barriers to the widespread take-up of electric vehicles. We must work with the highways authority to ensure new development does not worsen existing emissions levels; and we can work to influence consumer behaviour by providing data on emissions and providing incentives to try active travel measures to ensure that new development does not worsen existing emissions levels. We can work to influence consumer behaviour by providing data on emissions at hot spots and providing incentives to try active travel measures.

Domestic energy overview



CO2e emissions from domestic electricity have decreased due to the rapid decarbonisation of the national grid, however use of gas remains high. Although gas boilers have become more efficient since 2005, this has not translated into reduced emissions overall in Uttlesford because of the increased number of households. Use of 'other fuels' remains fairly static, reflecting the challenges faced by households switching from oil / other fuels.

UDC is limited in its scope for reducing domestic energy emissions in Uttlesford. It can control emissions from its own housing by working towards retrofit programmes. Other housing is owned by owner occupiers, housing associations, and the private rental sector. UDC can work with low-income households to help facilitate retrofit grant funding. In encouraging retrofit programmes in Uttlesford it helps support the 'green economy' and in so doing, will play a part in expanding the local supply chain which may in turn encourage the private able-to-pay market to decarbonise their homes.

There is considerable potential for emissions reduction and wider societal benefits in Uttlesford. The estimated cost (and therefore market potential) of upgrading all properties which are below an EPC C is £271,726,059. This represents an employment potential of 1,369 full time equivalent (FTE) years¹. Over the lifespan of the measures installed, 569,998,153 kg of CO_2e will be saved, alleviating fuel poverty at some 2,870 homes. (Source: https://c-path.com²)

¹ An FTE is considered to be 2,080 hours per annum.

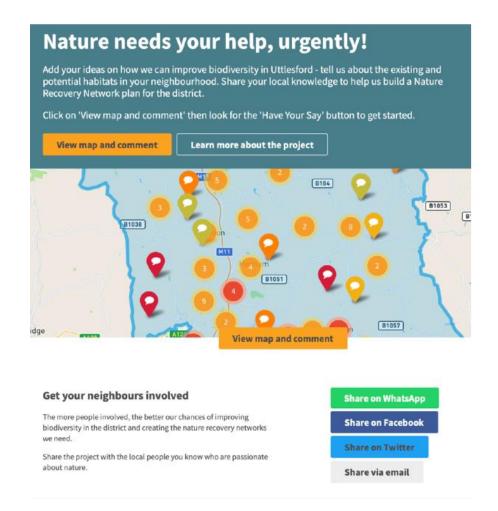
² The C-Path database was funded by the South East Local Enterprise Partnership to support local authorities' decarbonisation and retrofit projects.

APPENDIX 2

Mapping for nature recovery

Already delivered:

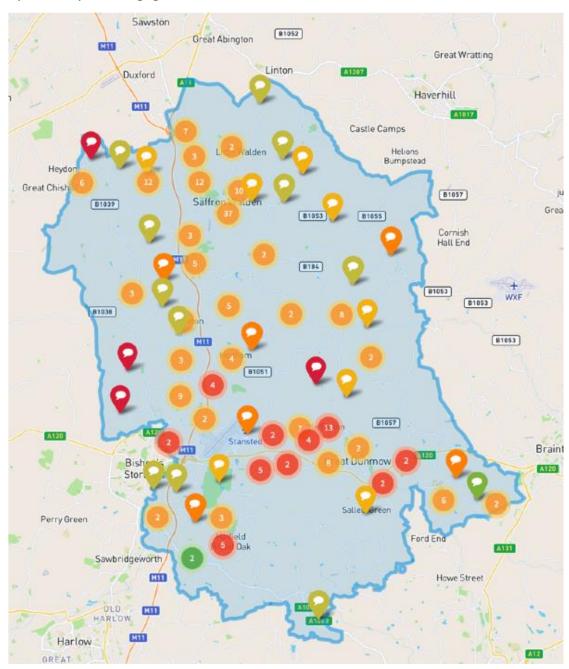
UDC is the first local authority to use this ground-breaking mapping tool to engage local communities in identifying opportunities for biodiversity enhancement and the protection of nature-rich spaces. In fact this UDC-inspired web tool is being offered by our partners, Commonplace, to other LAs to aid in their nature recovery.



ESTABLISHING NATURE RECOVERY NETWORKS

The Wildlife Trusts describe Nature Recovery Network as "a joined-up system of places needed to allow nature to recover and thrive. It is a combination of places where wildlife is still abundant, and the places where habitats need to be restored or created so as to expand and connect the remaining fragments. It will also help the natural world to adapt to a changing climate and other pressures on the environment."

APPENDIX 2 Mapping output from public engagement exercise.



Part 2 - Climate change actions

Action 01 | March 2022 | Transport emissions | Uttlesford's own vehicles

Project Initiative Cost By March 2022, Create a Fleet Capital budget: owner Decarbonisation Plan that maps The estimated cost of replacing 10 HGVs and 5 light UDC the transition of our own fleet to vehicles has already been included within the MTFS. low or zero emission by 2030 These are vehicles that would be replaced by 2030. The estimated cost of replacing them with electric including detailing carbon vehicles would be in the region of £3.1-3.5M in savings. addition to the £2.6M already budgeted. The remaining fleet is for replacement by 2032 and therefore the cost of accelerating replacement and upgrading to electric would be £3.5M. (A zero emission refuse/recycling lorry costs £550,000-600,000 – more than double that of a standard diesel lorry.) Our highest CO2 emissions arise from our 16 front line recycling and waste collection lorries. In addition to these we operate a fleet of vans, sweepers and mowers. The First milestone Follow-on work indicator of Fleet review booked with Energy Following the fleet review (EST or otherwise if EST not Saving Trust (EST) for f/y 22/23, available), the recommendations will be assessed, and success is UDC fleet is subject to EST receiving ongoing the fleet renewal will be scheduled according to reduced and Government funding. recommendations and capital budget capacity. ultimately zero emission.

Risk The cost of upgrading the fleet to zero emission by 2030 surpasses available budget, impacting on the ability to meet the net zero objective is very high

Mitigation: Carefully assess the carbon emissions and costs of replacement and ensure that the replacement programme delivers value for both. Offsetting to be used as a last resort. Risk with mitigation is very low.

Action 03 | March 2022 | Governance | Climate change project management

Project owner	Initiative	Cost
UDC	Governance processes established for future	From existing
	decision making on climate change project	resources
	spending.	
••		
The indicator of success is	First milestone	Follow-on work
An effective governance process	March 22 Cabinet meeting: Process submitted	Manage projects
for sifting and prioritising projects	for approval.	following process
Pielo Bielo Control de la cont		·

Risk: Risk of not meeting milestones: very low

Action 04 | March 2022 | Industry and commerce | District-wide decarbonisation

Project owner UDC/ECC/others including Dept for Business Energy & Industrial Strategy (BEIS) & organisations affiliated to BEIS (e.g. Innovate UK)	Initiative Scoping and delivery of district-wide decarbonisation projects (for instance mapping where EV charging points need to go, how to take whole villages off oil and onto renewable energy) and local energy generation projects identified.	Cost LEAR was grant funded (£12,000) Note: reserve climate budget as seed money for future feasibility studies / projects, to be defined.
The indicator of success is Local Energy Asset Representation (LEAR) map is generated	First milestone LEAR map created by end 2021 Projects to be put forward for feasibility studies in f/y 22/23. Projects to be moved forward as appropriate f/y 22/23 onwards New models of 'green finance' to be explored.	Follow-on work

Risk: Risk of not meeting first milestone: very low

Mitigation: projects to be regularly monitored to ensure that they are progressing in a timely manner.

Action 05 | March 2022 | Transport emissions | Active travel

Project owner UDC	Initiative Travel survey Map to understand where and how people travel (building on the Local Plan consultation feedback that travel is an important issue)	
The indicator of success is	First milestone	Follow-on work
A comprehensive survey map of	A travel survey for Uttlesford is	Other projects come from this
active travel and barriers to active	completed and assessed by	mapping process. Examples
travel take up. The map will provide	spring 2022.	might be new or improved
the basis for feasibility studies and		cycle routes on and off roads,
project planning.		changes to speed limits.
Dick: Pecidents not completing the su	n/e// medium	

Risk: Residents not completing the survey: medium.

Mitigation: good publicising of survey (as with biodiversity survey)

Action 06 | March 2022 | Transport emissions | EV charging

Project owner UDC	Initiative Installing EV charging points at housing owned by UDC	Cost not yet known
The indicator of success is	First milestone	Follow-on work
UDC housing to have adequate charging points	Assess sites for requirements	Programme of works
so that lack of charging facilities is not a barrier	(driveways/car parks etc)	for installation to fill
to EV take-up by residents		gaps
Risk: Project delays		

Mitigation: Continuous review of project

Action 07 | March 2022 | Transport emissions | Pollution awareness

Project owner	Initiative	Cost
UDC	Information campaign to highlight	From existing resources.
	dangers to health from the pollution	
	generated by idling engines.	
The 'mai're house Common 'e		
The indicator of success is	First milestone	Follow-on work
Residents are aware of the dangers		
	Public information and awareness	
Residents are aware of the dangers	Public information and awareness	Repeat campaign October

Risk: Could be counterproductive to efforts to increase active travel as people perceive that they are better protected from pollution by being in a car

Mitigation: Information about risks of pollution in cars and health benefits of active travel

Action 08 | March 2022 | Governance | Procurement

Project owner UDC	Initiative Review the procurement process including Scope 3 (which are essentially indirectly created emissions) and social value	Cost From existing resources.
success is	First milestone Current procurement process to be assessed against highest benchmark standards.	•

Risk: Risk of not meeting milestones: very low

Mitigation: projects to be regularly monitored to ensure that they are progressing in a timely manner.

Action 09 | March 2022 | Governance | UDC energy use

Project owner	Initiative	Cost
UDC	Review energy use footprint of our fuel.	From internal resources
The indicator of	First milestone	Follow-on work
success is	Partly already achieved: UDC is on a green	Depending on results of UMF –
Council reduces own	energy tariff.	consider what future energy use
energy use year on year		can be minimised.
to net zero position	Continual review of energy use and opportunities for energy use reduction, within the context of future working practices. Decarbonisation plan in procurement.	Note that this project to be moved to Service Plans - to be reviewed by climate change officer.

Risk: Risk of not meeting milestones: very low

Action 10 | March 2022 | Governance | District and parish resilience plans

Project owner UDC and parishes	Initiative Review resilience plans in the light of potential for heatwaves and flooding.	Cost From existing resources / potentially requires some investment in infrastructure
The indicator of success is Up to date local (district/parish) resilience plans in place with an emphasis on resilience to extreme heatwaves (lessons learned from Canada) and flooding, and lessons learned from pandemic	Met Office which are both in early stages of working out what guidelines to publish. Uttlesford is one of the first	•

Risk: Risk of not meeting milestones: very low

Mitigation: projects to be regularly monitored to ensure that they are progressing in a timely manner.

Action 11 | March 2022 | LULUCF | Biodiversity mapping

Project owner UDC and parishes / residents	Initiative Map opportunities for biodiversity	Cost Mapping survey: £4,000 climate change budget Funding requirements and opportunities to follow from the map.
The indicator of success is	First milestone	Follow-on work
A citizen science and community led	Mapping survey	Map survey results to be analysed and
map of projects to build a Nature	carried out 2021	translated into action plan / fed into Local
Recovery Network for Uttlesford		Plan - as appropriate per suggested project.

Risk: Risk of not meeting first milestone: very low

Action 12 | March 2022 | Waste and recycling

Project owner UDC	Initiative Working with ECC develop a greater understanding the carbon impact of UDC recycling services to enable future service changes to fully understood in terms of both carbon reduction and recycling performance	Cost Initial consultancy costs to establish service impacts. Work has been included with the review of the Joint Municipal Waste Management Strategy and funded by ECC.
The indicator of success is In depth understanding of the carbon impact of current services and how improvements could be made	Established benchmark and appoint consultants – linked with JMWMS (Joint Municipal Waste Management Strategy for Essex). March 22	

Risk: Risk of not meeting first milestone: very low

Mitigation: projects to be regularly monitored to ensure that they are progressing in a timely manner.

Action 13 | December 2022 | Transport emissions | Uttlesford's business travel

Project owner UDC	Initiative Reduce carbon footprint of UDC business travel and travel to work through use of zero emission vehicles and or changes in ways of working, seeking to be carbon neutral by 2030.	Cost Not yet defined. Part of the cost of this project will later be recouped as savings on business mileage.
The indicator of success is Phased reduction of staff business travel and travel to work to zero emission.	Establish how to efficiently integrate use of zero emission cars into future working practices future working practices.	Follow-on work Set up a project team, explore both best practice and the art of the possible, and develop a local model, likely including piloting to establish proof of concept and lead greater take up.
Risk: Affordability, take up, logistics. Risk medium. Mitigation: Offsetting to close the gap		

Action 14 | December 2022 | Transport emissions | Active travel

Project owner	Initiative	Cost
UDC/ECC	Local Cycling and Walking	ECC has quoted £7,500
	Infrastructure plan (LCWIP)	on one occasion and
		£40,000 on another. To
****		be researched further.
The indicator of success is	First milestone	Follow-on work
A deliverable LCWIP for Uttlesford to	Basic structure of document written in-	Local Plan incorporates
include the following:1) better	house 2021. Travel map survey to feed	this document into the
infrastructure within settlements to	in specific project ambitions by spring	plan.
encourage active travel for short	2022. ECC to add technical notes by	
journeys2) segregated cycle routes to	Summer 2022 (subject to ECC	Developer contributions
connect settlements.	capacity)	and grant funding are
		sought to deliver the
		schemes.

Risk: ECC is ultimately responsible for the delivery of an LCWIP that contains physical measures that can technically be installed.

Mitigation: UDC will ensure that all measures put forward for consideration are realistic (for instance where a similar example is available elsewhere) finalisation of a deliverable LCWIP for Uttlesford.

Action 15 | December 2022 | Transport emissions | Active travel

Project owner Initiative Cost **UDC/ECC** Encouraging active travel: Micro-mobility Case study project in SW, rolled schemes. be out elsewhere, approx. £30,000 per market town, quotes still being sought. Climate change action plan. The indicator of success is First milestone Follow-on work More people trying and sticking Across Uttlesford: Case study: lessons to cycling (and e-scooters, A travel survey map for Uttlesford is learned in SW to be subject to legislation) as a completed and assessed by spring 2022. consolidated as best viable means of travel for short Initial case study Saffron Walden - a joinedpractice and rolled out in local journeys. Impact to be project using existing developer GD and other larger measured by take-up contributions for active travel infrastructure settlements schemes (where schemes are as the project catalyst combined with delivered by UDC) synchronous micro mobility schemes, cycling proficiency lessons and refreshing school and business travel plans. UDC can control delivery of the micro-mobility schemes (subject to supplier availability), delivery of the physical infrastructure is in the hands of the LHP/ECC. Aiming for delivery in 2022 subject to ECC capacity.

Risk: ECC is unable to deliver the physical schemes which delay or reduce the impact of the package of behaviour change measures.

Mitigation: Align ambitions closely with ECC's active travel ambitions.

Action 16 | December 2022 | Transport emissions | EVs

Project owner	Initiative	Cost
UDC and delivery partner	Car club (EVs). This could be tied in with pool cars for business use by UDC staff, for instance if available to hire as a part of a car club.	•
The indicator of success is	First milestone	Follow-on work
Fewer residents own and use fossil fuel cars, and have access to a car club where required, reducing overhead of purchasing	Potential for EV car sharing schemes to be investigated.	Evaluate the project's potential according to the outcome of the
where cost or parking or charging is otherwise a barrier to their use.	Business case for car sharing clubs to be evaluated by spring 2022.	business case.
The performance metric would be take-up and use of such a scheme.		

cheme cost is beyond the climate change budget.

Mitigation: Keep the project under review as delivery costs may come down as the market evolves.

Action 17 | December 2022 | Transport emissions | EV charging

Project owner UDC / ECC / private sector	Initiative Bundle on-street parking spaces so that profitable and unprofitable spaces are combined in packages, to prevent cherry picking of the profitable spaces and future public subsidy of unprofitable spaces.	Cost Cost not yet known
The indicator of success is Sufficient on-street EV charging points are available across the district.	First milestone Current provision to be reviewed by Local Energy Asset Representation mapping, due for completion autumn 2021.	Review requirements in partnership with ECC

Risk: Highly complex project involving multiple partners

Mitigation: Sound business case

Action 18 | December 2022 | Domestic energy | Private housing

Project owner UDC and delivery partners inc. private rental sector (PRS) (landlords)	Initiative Enforce Minimum Energy Efficiency Standards (MEES)	Cost From existing resources.
The indicator of success is All PRS landlords are aware of and meet the current MEES and are forewarned of upcoming changes. There is no national performance metric for this as the data is not held in any one location. Note that to monitor this market would require manual / individual checking of around 7,000-8,000 addresses, although there are potential ways of automating this.	First milestone Sample 10% of addresses and assess scope for enforcement of whole.	(2) publicity campaigns to landlords/tenants/3rd sector on

Risk: Automation of data gathering is unsuccessful, making the sampling project too onerous to meet within current resources.

Mitigation: Keep project under review as legislation evolves.

Action 19 | December 2022 | Domestic energy | New build

Project owner UDC and developers	Initiative A published checklist for developers to consider as part of their proposals	Cost From existing resources
The indicator of success is A checklist that is used as part of the officer report that goes to the planning committee which identifies any gaps between the proposed development and a net zero development.	First milestone Green checklist is written and approved for use 2022.	
Risk: Developers chose not to complete the check Mitigation:	list as part of planning appl	ications

Action 20 | December 2022 | Industry and commerce | District-wide decarbonisation

Action 20 December 2022 Indi	astry and commerce Dis	ti ict-wide decai boilisation
Project owner UDC/Parishes/others including the Department for Business, Energy and Industrial Strategy (BEIS) & organisations affiliated to BEIS (e.g. Innovate UK)	Initiative Retrofit community buildings in Uttlesford - partnership between UDC and parishes where advantages of scale can be identified.	case basis, there may be some grant funding available
The indicator of success is All community buildings are net zero, or as close to net zero as heritage / architecture allows. Offsetting identified to close the gaps.	First milestone Survey parishes for appetite for working together on this project 2022.	Follow-on work in collaboration with parishes (1) identification and assessment of community buildings (2) projects to be defined following assessment
Risk: Risk of not meeting first milestone: very low		

Mitigation: projects to be regularly monitored to ensure that they are progressing in a timely manner.

Action 21 | December 2022 | LULUCF | Biodiversity Net Gain (BNG)

Project owner UDC, DEFRA	Initiative Improve biodiversity net gain (BNG) as per Environment Act.	Cost From existing resources
The indicator of success is BNG on new developments is made into policy and implemented	· · ·	Follow-on work Review current process and opportunities for improvement in line with the Environment Act. New policy in place, implemented and enforced

Risk: Risk of not meeting first milestone: very low

Action 22 | December 2022 | Waste and recycling

Project owner	Initiative	Cost
UDC	Reviewing our domestic and commercial waste collection offers	Budget relating to service changes will need to be established but any significant service change may require significant capital investment and may impact on revenue budgets. New burden funding may offset changes linked directly to Gov Resources and Waste Strategy.
The indicator of success is Quantified levels of reduction, reuse, repair, reimagining and recycling	Re-Establish Waste	Follow-on work Investigate recycling residual waste schemes that can are responsive to impacts of Extended producer Responsibility (EPR), Deposit Return Scheme (DRS) and Climate Change agenda, refresh UDC Resource and Waste Management strategy and model service options for future decisions

Risk: Risk of not meeting first milestone: very low

Mitigation: projects to be regularly monitored to ensure that they are progressing in a timely manner.

Action 23 | December 2022 | Waste and recycling

Project owner UDC and residents	Initiative Promote ways to reduce food waste and promote food waste recycling	Cost Within existing budgets
of success is Food waste is reduced.	First milestone Action plan produced to establish campaign December 22	Follow-on work Series of initiatives designed to highlight food waste as an issue and the environmental impact of food production and waste.

Risk: Risk of not meeting first milestone: very low

Action 24 | December 2022 | Waste and recycling

Project owner UDC and residents	Initiative Shift residents thinking from 'avoiding landfill' towards minimising resource usage and a circular economy (including reducing single-use plastic).	Within existing budgets (explore collaboration opportunities with ECC (or National) for maximum coordination and impact).
The indicator of success is Residents and businesses are aware of opportunities for reuse, repair and reimagining of items.	First milestone Investigate the potential of linking up with and promoting Essex community or council-led reuse project and Repair Cafes. September 22	Follow-on work The first milestone sets up ongoing projects.

Risk: Risk of not meeting first milestone: very low

Mitigation: projects to be regularly monitored to ensure that they are progressing in a timely manner.

Action 25 | December 2022 | Waste and recycling

Project owner UDC and residents	Initiative Improve the capture of material for recycling (within current and then emerging waste disposal/treatment frameworks) to reduce contamination.	Cost Within existing budgets
The indicator of success is Recycling rates are improved and contamination rates reduced.	First milestone Make more of facts and statistics which are available to increase confidence that recycling is actually happening and not going to landfill or being dumped abroad (link to circular economy and single use plastics) March 22 Devise a publicity campaign to explain why we are asking people to recycle and why contamination matters. Dates as above Hangers on bins campaign to highlight contamination of refuse. Ongoing activity.	Follow-on work The first milestone sets up ongoing projects.
Risk: Risk of not meetin	a first milestone: very low	

Risk: Risk of not meeting first milestone: very low

Action 26 | 2023 | Domestic energy | Uttlesford's own housing

Project owner	Initiative	Cost
UDC/ Norse	Decarbonise Uttlesford's housing stock.	From existing
		resources.
The indicator of success	First milestone	Follow-on work
is	All housing stock to be assessed for a works	Retrofit programme in
The housing stock is as close	programme to be planned.	place. Ongoing.
to net zero as feasible. (The	Ongoing but to be complete 22/23	
feasibility metric may change		Grant funding
over time as technologies	Achievements to date: 90 council owned	accessed where
change)	properties have had heat pumps installed, 80	available (subject to
	properties have had oil boilers replaced, 280	Government funding
	council owned properties have had external wall	rounds).
	insulation, solar panels installed on 300 council	
	owned properties	

Risk: of not meeting first milestone: Low.

Mitigation: Continue to monitor assessment of housing stock to ensure that the project remains on track.

Action 27 | 2025 | Transport emissions | Norse's vehicles

Project owner UDC/ and contractors /partners e.g. Norse	Initiative Decarbonisation of partners' fleets	Cost Likely to be borne by partners, but with some cost inflationary pressure on our payments to them.
The indicator of success is	Next Norse fleet operating	Follow-on work Discussions with partners, and consideration
All of their vehicles are zero emission. (3 of Norse's 28 are currently EVs)	lease due for review 2025.	of additional requirements in contracts /partnership arrangements as appropriate.
, ,	onise fleet by 2030. Medium.	-

Action 28 | Ongoing | Transport emissions | Public transport

		•
Project owner	Initiative	Cost
UDC	Lobby ECC for improvements	From internal resources
	to public transport in Uttlesford.	
The indicator of success	First milestone	Follow-on work
is	Ongoing and/or as	The local plan will identify gaps in service
ECC puts the UDC	consultations arise.	and opportunities for improvements, which
proposals for		UDC will put to ECC.
improvements in place		

Risk

Risk: ECC / development does not bring changes forward.

Mitigation: UDC will work collaboratively with other organisations to achieve the markers of success.

Action 29 | Ongoing | Transport emissions | Active travel

Project owner UDC/ECC	Initiative Encouraging active travel: Highways infrastructure to support active travel.	Cost As per LHP budget / ECC budget.
The indicator of success is Local Highways Panel (LHP) delivers joined-up initiatives, schemes are tied to climate change objectives. S106 projects (where delivered via LHP) are delivered at the same time as	First milestone The LHP is an ongoing workstream.	Follow-on work Ongoing
development to embed active travel habits when residents first move into developments.	Post-project assessments to be reviewed for future improvements (subject to ECC).	

Risk: ECC prefers different outcomes for LHP – Medium.

Mitigation: Partnership working with ECC.

Action 30 | Ongoing | Transport emissions | Active travel

Project owner	Initiative	Cost
UDC/ECC	Support ECC with their school travel plans by providing local contacts where possible.	None
The indicator of success is School children get to school via active travel modes as often as possible.	First milestone Indicators of success to be defined and measured by ECC.	Follow-on work Ongoing
Risk: ECC ceases funding for this work – Mitigation:	low.	

Mitigation:

Action 31 | Ongoing | Transport emissions | UDC / EV Charging

Project owner UDC	Initiative Installing EV charging points in UDC building spaces	Cost From existing resources.
The indicator of success is UDC has adequate charging points for facilities not to be a barrier to EV take-up by staff and other building users	First milestone Already scheduled for 2021: London Road Council Offices, Saffron Walden - 4 x 22kW dual outlet Floor standing Fast Chargers — 8 outlets total.	Follow-on work Programme of works for installation to fill gaps at other sites.
Risk: External partners are unable	to deliver components to schedule.	

Action 32 | Ongoing | Transport emissions | EV charging in public car parks

action of a congenity and appear consistency and actions and actions and actions are consistency as a consistency are consistency as a consistency and actions are consistency as a consistency and actions are consistency as a consistency and actions are consistency and actions are consistency as a consistency are consistency as a consistency and actions are consistency as a consistency and actions are consistency as a consistency and actions are consistency as a consistency are consistency as a consistency and actions are consistency as a consistency and actions are consistency as a consistency and actions are consistency as a consistency are consistency as a consistency and actions are consistency as a consistency are consistency are consistency as a consistency are consistency as a consiste				
Project owner	Initiative	Cost		
UDC	Installing EV charging points in public car	From existing		
	park spaces	resources (budgeted		
		Capital Costs)		
		•		
The indicator of success is	First milestone	Follow-on work		
UDC has adequate charging points for	Already installed:	Programme of works		
facilities not to be a barrier to EV take-	White St Car park, Dunmow – 4 x 7kW	for installation to fill		
up by residents of and visitors to	floor/post mounted - dual outlet Fast	gaps		
Uttlesford.	Charger – 8 charging outlets total.	9-6-		
occiosioi di				
	Chequers Lane Car Park, Dunmow – 4 x			
	7kW wall mounted - dual outlet Fast			
	Charger – 8 charging outlets total.			
	Crafton Green Car Park, Stansted			
	Mountfitchet – 4 x 7kW floor/post			
	mounted - dual outlet Fast Charger – 8			
	charging outlets total.			
	The Common Car Park, Saffron Walden -			
	dual outlet – 22kW Fast EV charging post			
	add. oddoc Zzkii i doc zi charging post			
	Lord Butler Leisure Centre, Saffron			
	•			
	Walden – dual outlet – Rapid charging			
	outlet – 50kW rapid charger.			
Risk:				
Mitigation:				

Action 33 | Ongoing | Domestic energy | Private housing

Project owner Initiative Cost UDC and delivery partners Energy Company Obligation and Capital costs grant funded. Government grants for lowhouseholds Officer input from existing income (LAD1/2/3/HUG) resources. The indicator of success is First milestone Follow-on work Grants are applied for / obtained Government grants are obtained for These grants are on-going Uttlesford residents on low incomes. Grants are spent according to and subject to HM Treasury UDC and partner organisations facilitate their timelines and objectives funding and BEIS' strategic the distribution of grant money Reviews/ reports are sent to BEIS objectives **Risk:** on all these projects is very high; UDC does not have overall control of the outcome of these projects

and cannot guarantee receipt of grant funding.

Mitigation: UDC will engage with grant funding organisations and delivery agents to achieve the markers

Mitigation: UDC will engage with grant funding organisations and delivery agents to achieve the markers of success.

Action 34 | Ongoing | LULUCF | Tree planting Project owner Initiative Cost Plant trees around Uttlesford Trees purchased from climate budget as UDC, parishes and other local land becomes available for planting. Note: acquiring agricultural land at scale to plant organisations new woodland: £12-13 per tree (including land). Trees for babies scheme – capital budget £2,500. Revenue costs tbc. Cost of planting a woodland with one tree (including land) for every resident £1-1.5 million. 2020/21 £15k for the tree scheme. £7k match fund from ECC. Total expenditure £18,906.57. £3,093.43, was 'underspend' carried over into the financial year for 2021-22. A further £15K has been set aside for 2021/22 indicator First milestone Follow-on work The of success is **Achievements to date:** 490 trees have This is a rolling project – the tree officer is Tree planting is been planted, and 450 hedging plants. in constant contact with parishes to find monitored and Roadside verges under our control are left space to plant trees. The limitation for this for rewilding during spring and summer project is neither lack funding for trees nor recorded. months. We are supporting 'green volunteers to plant them but rather lack of champions' across the district. land upon which to plant them.

Risk: Risk of not meeting first milestone: very low

Potential for 'trees for babies' scheme.

Action 35 | Ongoing | Governance | Consultations

Project owner UDC	Initiative Respond to consultations as they arise and lobby in the interests of the district.	Cost From existing resources.
The indicator of success is UDC lobbies other bodies on behalf of residents	First milestone Reactive	Follow-on work
Risk: Mitigation:		ı

Action 02 | Complete | Domestic energy | Consumer advice

Project owner UDC	Initiative Review consumer advice provided via our communications channels	Cost From existing resources
The indicator of success is Residents have access to-up-to date and impartial advice on energy efficiency.	First milestone The website provides impartial and up to date consumer energy advice	Follow-on work

Risk: UDC provides outdated advice

Mitigation: Provide links to independent and up-to-date advice (government, charities)

Action 36 | Complete | Transport emissions | EV charging at new properties

The indicator of success is Best possible policy on the installation of EV new developments. resources. First milestone Complete work	Project owner	Initiative	Cost
The indicator of success is Best possible policy on the installation of EV First milestone Complete Follow-on work	UDC	Policy on EV charging points at	From existing
Best possible policy on the installation of EV Complete work		new developments.	resources.
	Best possible policy on the installation of EV		

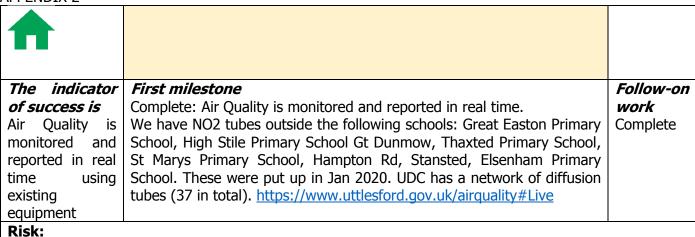
Risk: Challenge by developers

Mitigation: Our policy is supported by the NPPF

Action 37 | Complete | Transport emissions | Pollution awareness

Action 57 Complete Transport Chilissions Tonation awareness		
Project owner	Initiative	Cost
UDC	Improve air quality monitoring and reporting.	From
		existing
		resources.

APPENDIX 2

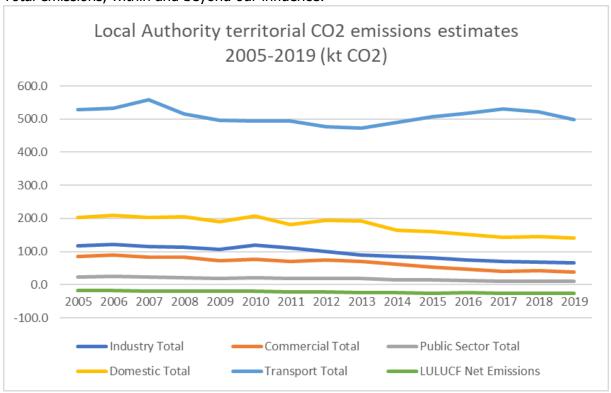


Mitigation:

Supporting data - District wide emissions data 2005-2019

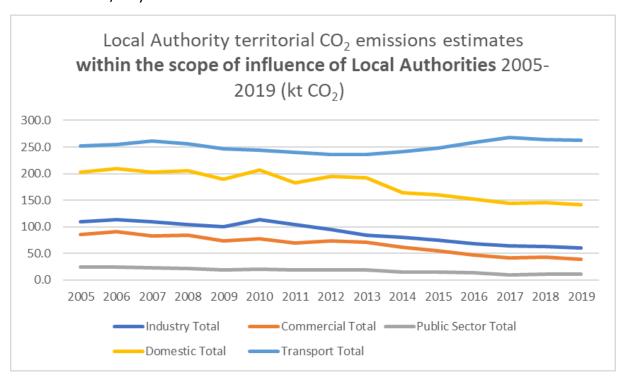
All data provided by DEFRA

Total emissions, within and beyond our influence:



This chart shows all terrestrial emissions in Uttlesford including the M11 and LULUCF (land use, land use change and forestry).

Total emissions, only those within our influence



APPENDIX 2

Appendix A- Climate Change Strategy

Link to the Uttlesford District Council Climate Change Strategy here